

Riverside Medical Center
800 Riverside Drive
Waupaca, WI 54981
(715) 258-1008

Type: GMS
Control: Other Not for Profit
Fiscal Year: 10/01/01 to 09/30/02

County: Waupaca
Analysis Area: Lake Winnebago (3)
Volume Group: 4

Selected Utilization Statistics	FY 2002	All GMS Hospitals		Analysis Area 3		Volume Group 4		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Occupancy Rate (%)									
Adult medical-surgical	37.7%	57.4%	0.66	54.1%	0.70	50.4%	0.75	38.8%	0.97
Obstetrics	35.1%	39.6%	0.89	40.5%	0.87	30.6%	1.15	33.6%	1.04
Pediatrics	. %	48.0%	.	29.1%	.	22.2%	.	. %	.
Total hospital	37.4%	55.9%	0.67	51.9%	0.72	47.3%	0.79	37.7%	0.99
Average Census (Patients)									
Adult medical-surgical	9.8	30.4	0.32	23.6	0.42	16.9	0.58	9.7	1.01
Obstetrics	1.8	3.9	0.45	3.7	0.48	1.8	0.99	1.7	1.04
Pediatrics	0.0	1.8	0.00	0.8	0.00	0.1	0.00	0.0	.
Total hospital	13.1	55.4	0.24	44.3	0.30	23.1	0.57	12.8	1.02
Average Length of Stay (Days)									
Adult medical-surgical	2.9	3.9	0.73	3.6	0.79	3.4	0.86	2.7	1.06
Obstetrics	2.3	2.4	0.95	2.4	0.95	2.3	1.00	2.3	1.00
Pediatrics	.	2.4	.	2.0	.	2.1	.	.	.
Total hospital	3.0	4.3	0.69	4.0	0.74	3.5	0.86	2.9	1.03
Surgical Operations									
Inpatient	388	1,424	0.27	1,403	0.28	639	0.61	390	0.99
Outpatient	1,743	3,187	0.55	4,482	0.39	2,057	0.85	1,778	0.98
Inpatient as % of all surgeries	18.2%	30.9%	0.59	23.8%	0.76	23.7%	0.77	18.0%	1.01
Outpatient Visits									
Non-emergency visits	36,717	75,046	0.49	51,093	0.72	46,302	0.79	36,804	1.00
Emergency visits	11,576	14,086	0.82	12,245	0.95	11,109	1.04	11,373	1.02
Full-time Equivalents (FTEs)									
Administrators	3.0	14.8	0.20	15.8	0.19	10.0	0.30	4.0	0.75
Nurses, licensed	74.0	160.1	0.46	116.5	0.64	78.8	0.94	69.5	1.07
Ancillary nursing personnel	3.6	54.3	0.07	30.8	0.12	25.5	0.14	4.0	0.92
All other personnel	145.0	384.2	0.38	295.7	0.49	202.3	0.72	142.8	1.02
Total FTEs	225.7	613.5	0.37	458.8	0.49	316.6	0.71	220.3	1.02
FTEs per 100 Patient Census (Adjusted)									
Administrators	6.8	14.6	0.47	16.4	0.42	18.0	0.38	9.9	0.69
Nurses, licensed	167.8	157.9	1.06	120.8	1.39	141.5	1.19	172.3	0.97
Ancillary nursing personnel	8.3	53.6	0.15	31.9	0.26	45.8	0.18	9.9	0.84
All other personnel	328.8	378.9	0.87	306.4	1.07	363.5	0.90	354.1	0.93
Total FTEs	511.7	605.0	0.85	475.4	1.08	568.9	0.90	546.1	0.94

Total Hospital:		Contract with:		Medicare-certified Swing Beds:		Newborn Nursery:	
Beds set up and staffed	35	Health maintenance		Beds set up and staffed	2	Bassinets	5
Discharges	1,628	organization (HMO)	Yes	Discharges	24	Total births	268
Inpatient days	4,772	Preferred Provider		Inpatient days	206	Newborn days	517
		organization (PPO)	Yes				

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Inpatient Service Area

Inpatient Service Area	Level of Service*	Beds Set Up and Staffed 09/30/02	Discharges and Transfers**	Patient Days of Care	Occupancy Rate (%)	Average Census (Patients)	Average Length of Stay (Days)

General Medical-Surgical:							
Adult medical-surgical, acute	1	26	1,241	3,581	37.7%	9.8	2.9
Orthopedic	2	0	0	0	. %	0.0	.
Rehab. and physical medicine	2	0	0	0	. %	0.0	.
Hospice	2	0	0	0	. %	0.0	.
Acute long term care	5	0	0	0	. %	0.0	.
Other acute	5	0	0	0	. %	0.0	.
Pediatric, acute	2	0	0	0	. %	0.0	.
Obstetrics	1	5	280	641	35.1%	1.8	2.3
Psychiatric	5	0	0	0	. %	0.0	.
Alcoholism/chemical dependency	5	0	0	0	. %	0.0	.
ICU/CCU:							
Medical-surgical intensive care	2	0	0	0	. %	0.0	.
Cardiac intensive care	2	0	0	0	. %	0.0	.
Pediatric intensive care	2	0	0	0	. %	0.0	.
Burn care	4	0	0	0	. %	0.0	.
Mixed intensive care	1	4	368	550	37.7%	1.5	1.5
Step-down (special care)	5	0	0	0	. %	0.0	.
Neonatal intensive/intermediate care	5	0	0	0	. %	0.0	.
Other intensive care	5	0	0	0	. %	0.0	.
Subacute care	5	0	0	0	. %	0.0	.
Other inpatient	5	0	0	0	. %	0.0	.

Note: data should be used only in rows; do not summarize columns.

* 1=Provided-Distinct Unit, 2=Provided-Not Distinct Unit, 3=Available in Network, 4=Contracted, 5=Service Not Provided.

** Transfers, which may be estimated, refer only to those between units.

Occupation	Number Full-Time	Number Part-Time	Number FTE	Occupation	Number Full-Time	Number Part-Time	Number FTE

Administrators/asst. administrators	3	0	3.0	Radiological services personnel	9	13	14.2
Physicians and dentists	0	0	0.0	Occupational therapists	0	0	0.0
Medical and dental residents	0	0	0.0	Occupational therapy assistants/aides	0	0	0.0
Registered nurses	38	63	67.1	Physical therapists	5	1	5.5
Certified nurse midwives	0	0	0.0	Physical therapy assistants/aides	3	3	4.8
Licensed practical nurses	4	4	6.9	Recreational therapists	0	0	0.0
Ancillary nursing personnel	1	8	3.6	Psychologists	0	0	0.0
Physician assistants	0	0	0.0	Social workers	0	0	0.0
Nurse Practitioners	0	0	0.0	All other health professionals	11	13	18.5
Medical records personnel	3	1	3.3	All other personnel	55	46	80.5
Pharmacy personnel	3	4	3.9	-----			
Clinical laboratory personnel	13	4	14.2	TOTAL	148	160	225.7

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Income Statement		Assets		Liabilities and Fund Balances	
Gross patient revenue	\$32,182,980	Cash and cash equivalents	\$5,975,531	Current liabilities	\$2,565,980
Less deductions	10,502,923	Net Patient receivables	3,605,774	Long-term debt	9,281,324
Net patient revenue	21,680,056	Other receivables	62,451	Other liabilities	0
Plus other revenue	162,221	Land, bldgs and equip: Net	19,412,159	Subtotal	11,847,304
Total revenue	21,842,277	Other assets	2,057,731		
Less expenses	20,886,734			Unrestricted fund balance	19,266,342
Nonoperating gains/losses	366,119	Total Assets	\$31,113,646	Total liabilities & fund balance	\$31,113,646
Net Income	\$1,321,662			Restricted fund balances	\$0

Selected Financial Statistics	FY 2002	All GMS Hospitals		Analysis Area 3		Volume Group 1		FY 2002 vs. 2001	
		Value	Ratio	Value	Ratio	Value	Ratio	FY 2001	Ratio
Gross Rev as % Total Gross Patient Revenue									
Medicare [\$15,080,033]	46.9%	41.7%	1.12	42.0%	1.12	46.7%	1.00	46.5%	1.01
Medical Assistance [\$2,076,664]	6.5%	9.0%	0.72	5.7%	1.12	7.5%	0.86	5.8%	1.11
Commercial [\$12,592,503]	39.1%	43.2%	0.91	48.4%	0.81	39.8%	0.98	42.2%	0.93
All other [\$2,433,780]	7.6%	6.1%	1.24	3.8%	1.98	6.0%	1.27	5.5%	1.37
Deductions as % of Total Gross Patient Revenue									
Medicare [\$7,831,193]	24.3%	23.7%	1.03	19.7%	1.24	25.5%	0.95	23.6%	1.03
Medical Assistance [\$1,339,048]	4.2%	6.0%	0.70	3.5%	1.19	4.6%	0.91	3.3%	1.27
Commercial [\$1,070,052]	3.3%	9.4%	0.35	9.9%	0.34	5.6%	0.60	4.1%	0.81
Charity care [\$142,587]	0.4%	1.2%	0.37	0.8%	0.52	1.0%	0.43	0.5%	0.82
All other [\$120,043]	0.4%	1.4%	0.26	0.4%	0.91	0.6%	0.62	0.3%	1.20
Total deductions [\$10,502,923]	32.6%	41.7%	0.78	34.3%	0.95	37.3%	0.87	31.8%	1.02
Other Revenue and Net Gains or Losses									
Other revenue as % of total revenue	0.7%	5.1%	0.15	3.0%	0.25	3.8%	0.20	0.8%	0.96
Net gains/losses as % of net income	27.7%	5.3%	5.23	17.3%	1.60	11.2%	2.47	65.1%	0.43
Expenses as % of Total Expenses									
Salary/fringe benefit[\$11,102,799]	53.2%	47.8%	1.11	51.6%	1.03	53.6%	0.99	51.7%	1.03
Supplies and services[\$6,326,488]	30.3%	40.5%	0.75	35.5%	0.85	33.6%	0.90	32.1%	0.95
Capital component [\$2,599,029]	12.4%	8.7%	1.43	10.5%	1.19	9.5%	1.32	11.8%	1.06
Bad debt [\$858,418]	4.1%	3.0%	1.38	2.4%	1.73	3.4%	1.22	4.5%	0.92
Fiscal Statistics									
Operating margin	4.4%	6.1%	0.72	5.0%	0.88	3.7%	1.19	1.0%	4.45
Total hospital profit margin	6.0%	6.4%	0.93	5.9%	1.00	4.1%	1.45	2.8%	2.15
Return on equity	6.9%	10.0%	0.69	8.5%	0.80	5.3%	1.30	3.0%	2.25
Current ratio	3.9	2.5	1.55	2.9	1.35	3.3	1.19	2.8	1.40
Days in net patient accounts receivable	60.7	57.8	1.05	61.8	0.98	59.9	1.01	.	.
Average payment period	49.4	52.6	0.94	40.5	1.22	47.3	1.05	63.7	0.78
Equity financing	61.9%	56.2%	1.10	63.1%	0.98	59.7%	1.04	61.4%	1.01
Long-term debt to equity ratio	0.5	0.5	1.01	0.4	1.08	0.4	1.23	0.5	1.05
Times interest earned	3.5	5.0	0.69	4.2	0.82	2.9	1.20	2.5	1.39
Total asset turnover	0.7	0.9	0.80	0.9	0.78	0.8	0.92	0.7	1.06
Average age of plant: years	6.0	9.5	0.63	8.3	0.73	8.7	0.69	5.7	1.06
Increase (decrease) total net patient rev	. %	. %	.	. %	.	. %	.	2.7%	.
Output gross rev (% of total gross pt. rev)	70.3%	44.1%	1.59	55.1%	1.28	57.7%	1.22	68.0%	1.03
Net Revenue Statistics									
Inpatient net revenue per discharge	\$4,068	\$7,870	0.52	\$6,169	0.66	\$5,155	0.79	\$4,200	0.97
Inpatient net revenue per day	\$1,365	\$1,834	0.74	\$1,587	0.86	\$1,472	0.93	\$1,440	0.95
Outpatient net rev per visit	\$314	\$343	0.92	\$484	0.65	\$328	0.96	\$267	1.17